

NEWSLETTER FOR THE BUCKNELL UNIVERSITY
DEPARTMENT OF INTERNATIONAL RELATIONS*Greetings, all!*

We have reached the end of another semester and are fast approaching the end of the year. I hope this newsletter finds you well, in good health, and looking forward to a brand new year. We've been busy, learning about the world even, or especially, as it changes rapidly before our very eyes. We are blessed with curious students and knowledgeable colleagues in and beyond our department to try to make sense of this changing world. Never a dull moment!

As is our custom, we started the semester with a welcome back picnic for majors and quickly pivoted to IR week. This week of events has become a staple of IR programming for a while now. During IR week, which took place between September 30 and October 4, we began with a thought-provoking talk by Professor Kimberly Kay Hoang (University of Chicago) entitled "Spiderweb Capitalism: How Elites Exploit Frontier Markets." You can get a glimpse of her arguments in a reflection provided by Professor Mitchell in the following pages.

We followed this talk by an IR majors panel on October 1, featuring Caroline Corbett '26 (joining us from Jordan) Debra Gonkpah '26, Grace Kim '25, and Gracyn Shaw '25. We are well aware of how talented and accomplished our students are and were thrilled that our audience got to hear of their experiences in studying abroad in off-the-beaten-path places such as Jordan, Kyrgyzstan, and Australia, chasing and securing internships, applying for fellowships and grants, and doing research. Their poise and hard work were on full display on this panel. We closed out the week with a visit from three alumni who were kind enough to share their paths and experiences on our IR alumni panel. Mateo Garcia Araoz-Fraser '20 (Chief of Staff for Maryland State Delegate Joe Vogel), Kelsey Mills-Tareen '10 (US Department of State Diplomatic Security Service) and Dani Sclafani '19 (Senior Consultant, Sustainability Services, Deloitte & Touche) shared valuable insights on their career paths. We were pleased to see that there was a good mix of majors and nonmajors across all class years in the audience. We are profoundly grateful to our alumni who give so generously of their time.

We also held a campuswide Globe competition. If you have never played this online game, it's like Wordle, but with geography. Congratulations to Connor Rogan, Alexa Su, and Kim Hernandez who claimed the top three spots and won an assortment of international snacks.

This semester, we welcomed Andrea Stankevich, who began serving as our Academic Assistant in August. She has come up to speed in no time and has already become an invaluable asset to our team. If you have not met her yet, drop by the IR office (ACWS 323). Anna Lajos '25 continues in her role as IR intern and helped us plan and execute our events this semester. Welcome Andrea and it's good to have you back Anna!

As this semester and year winds down, we are looking forward to a new year and hope that it will bring resolution to many ongoing conflicts in the world. My colleagues join me in wishing everyone a healthy and peaceful 2025! As always, please stay in touch and send us your news and if you are ever in the area, we'd certainly love a visit. You can also follow us on Instagram. Our handle is @bucknellinternationalrelations.

I leave you with a shot of aurora borealis over the quad. May your days be full of unexpected colors.



Professor and Chair, International Relations Department

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"The problem with these notions about the end of globalization and the return of geopolitics is that it presents an interpretation that treats globalization and state politics as mutually exclusive."

- Prof. David Mitchell

AN EVENING OF 'PLAYING IN THE GRAY'

We are at a moment in time where we are told that we have returned to a world of geopolitics. The aftermath of the financial crises of 2008-2010, state reactions to COVID, the resistance to immigration, and perhaps most importantly, interstate conflict and the jockeying of great and emerging powers are all used as indicators that the world and the way we understand it is based on the territorially defined units, nation-states.

What is implicit, or actually at times made explicit by those that invoke the return of geopolitics, is that the processes of globalization have come to end. Ideas of integration, interconnectedness, changes in spatio-temporal relations are increasingly less applicable as states seek to control boundaries, eroding these processes.

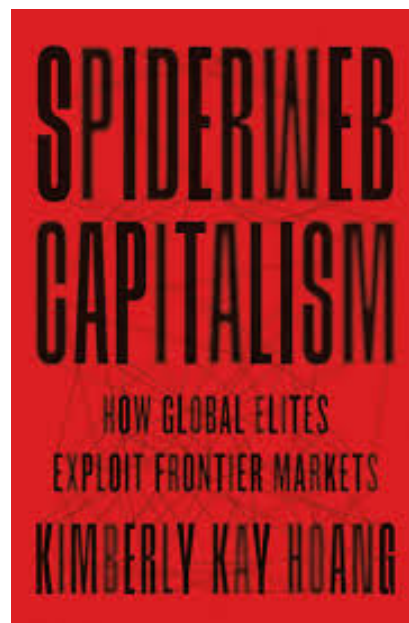
The problem with these notions about the end of globalization and the return of geopolitics is that it presents an interpretation that treats globalization and state politics as mutually exclusive. Geopolitics certainly matters in the development and functioning of the world, but as geographer John Agnew asserts, "Globalization entails the reformulation away from an economic mapping of the world in terms of state territories toward a more complex mosaic of states, regions, global city-regions, and localities differently integrated into the global economy." What, perhaps, only needs to be added to this definition of globalization in terms of multiple scales is an account of the networks of individuals that are central to the functioning of the global economy.



PHOTO COURTESY OF PROF. FOURSHEY

On September 30th in Walls Lounge, Kimberly Kay Hoang, Professor of Sociology and Director of Global Studies at the University of Chicago, treated the campus to lecture based on her book

Spiderweb Capitalism: How Global Elites Exploit Frontier Markets that fits the assessment by Agnew and offers a corrective to a preoccupation on geopolitics. Hoang conducted an ethnographic study combined with interviews that seeks to identify the major players in the



web-like networks that control investment and, by extension economic growth in frontier markets found in Southeast Asia.

Moreover, she exposes how these networks operate, which straddles the line between legal and illegal activity. She refers to these interactions as "playing in the gray". Hoang finds that "ultra-high net-worth individuals" (UHNWIs) gain access to markets in places like Vietnam and Myanmar through "high net-worth individuals" (HNWIs), often fund managers, that act as nodes connecting local businesses, government officials, and those coordinating the creation of shell companies based in various off-shore financial centers around the globe.

One of the strengths of the lecture, and the book it is based on, was the way it teased out the personal relationships that create and ensure the links of the network. In her discussion of the way that HNWIs gain access to government permits and licenses, she reveals the various ways bribes are paid, which included luxury gifts given to family members or wild-sex fueled parties. The latter she notes is used as a form of ensuring "mutual hostage," whereby the HNWIs and government officials participate in acts that if exposed would be embarrassing for all participants.

AN EVENING OF 'PLAYING IN THE GRAY'

Hoang explained that, while these individuals need each other for economic gain, they don't trust each other, thus they need a form of high-cost insurance. These practices of those participating in influencing peddling do not necessarily see their behavior as illegal in the context of crony capitalism. Through her interviews, she shows that the participants either rationalize their behavior as simply necessary or place boundaries on how far they will go with the understanding this will have implications for business opportunities.

She further noted how family relations are another important element in the network, as essential business deals are only done with family members. Alternatively, the hiring of a business partner's family members can be a basis to extend network relations, but also ensure there are people one can trust in the network. Hoang's ability to reveal the intersection of the public and the private, the legal and illicit offered an insight into how one aspect of development functions that is often unseen unless exposed in journalistic reporting.

It is the very murkiness of the social relations and business linkages in frontier markets that compels the UHNWIs in the West to seek out the HNWI in these markets to build these webs. While attracted to what are sold to them as high value investments (often by HNWI themselves), the UHNWIs have little understanding of the markets, the opportunities, the social relations, and the means to either avoid or evade tax burdens. But the promise of being an early investor in the frontier markets is too attractive. However, they know that while risky, some of those risks can be mitigated by "fall guys" who become the targets of government investigations or by the next big investment opportunity developed by the next HNWI.

In addition to presenting findings of her thorough research, Hoang was able to command the audience with her first-hand accounts of working for fund managers engaged in questionable investments and the highly placed individuals she was able to interview. It is of interest to note that this was entirely new research for Professor Hoang.



PHOTO COURTESY OF PROF. UCARER

Professor Hoang's first book, *Dealing in Desire*, focused on women working in hostess bars in Vietnam. While working in these establishments, she observed how the men used these environments to broker deals and became intrigued by how this fit into broader business and economic relations. For those who might be interested, here is high quality research that is still highly accessible to all. I highly recommend her work.

We were also fortunate to have her meet our students and have conversations with them as well. While she was on campus, she visited Professor Larrabure's class on Globalization where students had read some of her work. The discussion that ensued was highly interactive and left students intrigued about the informal networks that are central to economic globalization but can also be its underbelly. Her talk was well attended, also by many students from different disciplines in the audience. In addition to hearing about her research findings, the audience was also able to learn about the challenges of doing this type of ethnographic work, especially when much of the activity she describes happens in a gray zone between legal and illegal. It was a great way to formally launch IR week and bring Hoang's interesting work to the entire campus.

- Professor David Mitchell

Prof. Hoang explained the intricate networks built between Ultra-High Net Worth Individuals (UHNWIs) in the West and High Network Individuals in places like Vietnam and Myanmar.

COMING HOME:
 PROFILES AND ADVICE FROM THREE ALUMNI



Work every day as if you are getting interviewed.

- Mateo Garcia Araoz-Fraser '20

On October 4, we had the pleasure of welcoming three IR alumni back to campus. This was the last event of IR week. Two of our guests were able to travel back to campus and one joined us on Zoom. Each accomplished in their respective fields, they told the audience about the paths they took to their current positions and reflected on what skills they honed at Bucknell and which they acquired after graduation. Their presentations were followed by a lively discussion with the audience and they were kind enough to continue these conversations even after our allotted time. We are deeply grateful for their willingness to share their insights and mighty proud to hear of their achievements. Thank you Mateo Gracia Araoz-Fraser '20 (Chief of Staff for MD State Delegate Joe Vogel), Kelsey Mills-Tareen '10 (Special Agent, US Department of State Diplomatic Security Service) and Danielle Sclafani '19 (Senior Consultant at Deloitte & Touche) for joining us. Here are their profiles and advice.

and internationally.

During the election cycle of 2020, Mateo worked for the Arizona Democratic Party and the Democratic Party of Georgia, helping to elect Mark Kelly, Reverend Raphael Warnock, and Jon Ossoff to the U.S. Senate.

Additionally, Mateo has a passion for sports, but specifically the two footballs. He has acquired the Level I Coaching License from the English Football Association and the National Level D License from the U.S. Soccer Federation. Mateo recently finished coaching two U-15 Boys teams at Potomac Soccer Association, in which they have won four tournaments and two league titles. He hopes to combine his passion for sports with his intrigue for politics and economic development in the near future.

Career Advice:

- Work every day as if you're getting interviewed.
- Grow tough skin and always be ready to roll with the punches.
- Help people, be positive and proactive, and have fun - then things will work themselves out in your favor.



Photo courtesy of Mateo Gracia Araoz-Fraser '20

Mateo Garcia Araoz-Fraser '20

Chief of Staff, State Delegate Joe Vogel
 Major: International Relations & Economics

Mateo has had the pleasure to work for multiple governmental institutions, including the Parliament of the United Kingdom, the United States House Foreign Affairs Committee, the Organization of American States, the Montgomery County Government of Maryland, the Maryland General Assembly and the United States Senate. Within these institutions, Mateo has been motivated to help solve problems for constituents and bring about positive change by advocating for policies that will help to advance economic equity, improve education for all, and enact a more empathetic and progressive form of development, both domestically



Photo courtesy of Kelsey Mills-Tareen '10

Kelsey Mills-Tareen '10

Special Agent, US Department of State, Diplomatic Security Service
 Major: International Relations
 Minor: Economics, Italian

Special Agent Kelsey Mills-Tareen '10 joined the U.S. Department of State's Diplomatic Security Service (DSS) in January 2017. She served at the DSS Field Office in Miami, Florida from 2017 to 2019, where she investigated passport and visa fraud, and completed temporary assignments to the

BUCKNELL IR ALUMNI: PROFILES & ADVICE, CONT.

US Embassy in Islamabad, Pakistan, and to the Secretary of State's protection detail. From 2020 to 2022, Kelsey served as an Assistant Regional Security Officer at the U.S. Embassy in Kinshasa, Democratic Republic of Congo. During her time in Kinshasa, she managed the full portfolio of security programs that safeguarded embassy personnel, property, and information, and advised the Ambassador on security related issues. Kelsey has been assigned to the DSS Criminal Fraud Investigations Branch in Washington, D.C. since 2022 and is a member of the Human Trafficking Investigations Unit. This fall, she will assume a new position as a Task Force Officer assigned to the FBI's Joint Terrorism Task Force in Manassas, VA. She has also served as Diplomatic Security's representative to Women in Federal Law Enforcement (WIFLE) since January 2023.

Prior to joining the U.S. Department of State, Kelsey served as a Peace Corps volunteer in Burkina Faso from 2011 to 2013, where she taught computer education courses to students at a public high school. Kelsey also organized, managed, and coached a high school girls' soccer league, and facilitated an annual Men as Partners workshop for volunteers and their counterparts. After returning from the Peace Corps, Kelsey worked for three years as both a logistics specialist and a security specialist at International SOS, providing medical and security assistance to international travelers and managing medical evacuations within the Americas region. Kelsey lives in Fairfax, VA with her husband, daughter, and pup!

Career advice:

First, be flexible about your career goals. Understand that your goals may change as you pursue one avenue or another, or as your life changes. That's okay! Pursue your passions, and if you find that you unexpectedly enjoy a hobby or job that you previously only viewed as temporary, then count yourself lucky and start exploring if you can make a career out of that. Second, try to view every job that you take as a stepping stone to the ultimate career that you seek. Even if you don't get your dream job right away, consider the skills that you are acquiring in each job that you have along the way, and how you are building a skillset to make you the perfect candidate for your dream job. Then, when you get that interview, don't hesitate to talk about all of the skills that you developed over the years and how they have made you their dream candidate! No job is unimportant or a waste of time; work hard and you will take something away from it. Finally, don't get discouraged if you fail! I know that's easier said

than done, but failure is a great opportunity to remind yourself how resilient you are, and to assess what next steps to take in order to achieve your goals.



Photo courtesy of Danielle Sclafani '19

Danielle Sclafani '19

Senior Consultant/A&A ESG & Sustainability Services, Deloitte & Touche LLP
Major: International Relations

Danielle is a sustainability professional with over 4 years of experience and currently focuses on measuring companies' dependencies, impacts, risks, and opportunities related to nature and biodiversity. Danielle mostly works with public companies and financial institutions to assist them in developing their strategies related to climate and nature. After completing her BA in International Relations (concentration in foreign policy) and all the prerequisites for medical school, Danielle worked in NYC at Horizon-Media as a brand strategist where she learned valuable data analysis and project management skills. In 2020, Danielle moved to Santa Barbara, California to pursue her Masters in Environmental Science and Management (MESM) at UCSB's Bren School for Environmental Science & Management. While attending graduate school, Danielle worked with a venture capital firm and assisted in the development of their due diligence process for screening start-ups implementing circular business models.

Using this experience, Danielle wrote her masters thesis on investing in the circular economy, and the considerations one needs to take into account to measure the potential environmental benefits from the use of circular economy business models such as reuse, regenerate, resell, and rent.

Currently, Danielle is a senior consultant at Deloitte on their ESG & Sustainability team. Danielle has been an integral team member in developing

"Don't get discouraged if you fail... failure is a great opportunity to remind yourself how resilient you are."

Kelsey Mills-Tareen '10

"Just get started where you can... Your first job might not be your dream job... however, you will learn valuable skills at any entry-level job."

Danielle Sclafani '19

BUCKNELL IRALUMNI: PROFILES & ADVICE, CONT.

Deloitte's nature services and works closely with standards and frameworks such as the Taskforce of Nature-related Financial Disclosures (TNFD), Science-based targets for nature (SBTN), and regulations such as the European Union's Corporate Sustainability Reporting Directive (CSRD) and the European Union's Deforestation-free Regulation (EUDR).

Danielle's technical experience as an environmental scientist is leveraged within client engagements to bring in environmental data to educate clients on their impacts on nature, risks manifesting from their dependencies on nature, and in the development of strategies to capitalize on opportunities to mitigate their impacts and risks and create a competitive advantage.

Career advice:

Just get started where you can! The job market can be confusing, competitive, and frustrating. You will not know what a job looks like until you're in it, and you will learn so much about potential career paths and job opportunities once you are in the workforce. Your first job might not be your dream job, or even in the industry you want to work in (I started my career in marketing!). However, you will learn valuable skills in any entry-level job. Also, do not be afraid to change career paths, take risks while you can, and network! I did not know my current job existed until I reached out to an old friend from Bucknell. We got to talking and he referred me to his best friend's wife who is now one of my Senior Managers!"

16 MONTHS AND COUNTING: MY RESEARCH ON WEST AFRICA

I am a junior International Relations major at Bucknell University. This past semester has seen more than a year's worth of research culminate for me as a fellow for the Bucknell Center for Social Science Research. Working with Professor John Doces, Gavin Menec '26, and Ben Schaffer '26, I am in the final stages of submitting our first research paper for publication. In addition, we will be presenting our findings at the 2025 Midwest Political Science Association Conference.

Inspired by Professor Doces' West African Politics class last fall, I began my research exploring African politics and economics from a comparative perspective vis-a-vis the United States. The most prominent aspect of this work has been an analysis of the gendered influence on views towards globalization across nations. In response to the contemporary academic literature's assertion that women are less supportive of free trade and international political integration, my research team concludes this claim is biased towards a Western perspective. Considering the existing research has been primarily conducted in American colleges, a universal application of these findings suffers from projecting W.E.I.R.D. (Western, educated, industrialized, rich, and democratic) values. Motivated to create a more inclusive discourse surrounding globalization, we worked alongside research teams in West Africa to gather survey data from Côte d'Ivoire, Senegal, and Ghana. We have found that in these communities, women are roughly just as supportive of globalization as men, and in some cases more so. In general, the broad majority of respondents are favorable towards economic liberalization.

In response to these findings, we claim that there are other influences which take precedence over gender in determining views on globalization. Given the lower economic conditions in West Africa as compared to the United States, development appears to be the main factor that molds opinions. Aspirations to achieve a certain degree of financial prosperity are the primary determinant of support for neoliberal economic policies.

In regards to this work, I was primarily responsible for the research on academic works in this field and the formation of a literature review. In addition, I spearheaded the preparation of my research team's presentations in both the spring and fall research symposiums conducted by the Bucknell Center for Social Science Research. Looking ahead, it is my hope to expand on our research as Gavin, Ben, and I all travel abroad next semester. Studying in London, I aim to explore research opportunities that allow me to gain a European perspective on the work done so far. This past semester I've accomplished a lot, but I anticipate it's only the start of a more robust research endeavor that will build off the skills I have accumulated as an International Relations major.



Garrett
Van Blarcom-DeLuise '26

"This past semester I've accomplished a lot, but I anticipate it's only the start of a more robust research endeavor that will build off the skills I have accumulated as an International Relations major."

Garrett Van
Blarcom-
DeLuise '26

IR WEEK HIGHLIGHTS MAJORS AND THEIR ACCOMPLISHMENTS



PHOTOS COURTESY OF
PROF. UCARER



On October 1, 2024, we held an IR student panel as the second event of IR week to showcase the accomplishments of our students. The panel consisted of four students: Caroline Corbett '26 (who is currently studying abroad in Jordan and joined us on Zoom), Debra Gonkpah '26, Grace Kim '25, and Gracyn Shaw '26. You will see from their short bios below that these students have done some remarkable and unusual things before and during their tenure at Bucknell. Collectively, they are excellent role models for pushing boundaries and stretching themselves in productive ways in the process. Their stories inspire as well as impress and are testaments to the power of a liberal arts education.



PHOTO COURTESY OF
CAROLINE CORBETT '26

Caroline Corbett '26 is a junior International Relations and Arabic double major on the foreign policy thematic track with a Middle Eastern concentration. Currently, she is studying abroad in Amman, Jordan with the School for International Training's program Geopolitics, International Relations, and the Future of the Middle East. She will remain in Jordan for this entire academic year on the Boren Scholarship which she applied for last

year with the help of Margaret Marr and in which she analyzed Jordan's critical interest to the United States' national security. Caroline credits her experiences to the resources available at Bucknell through the Center for Career Advancement.

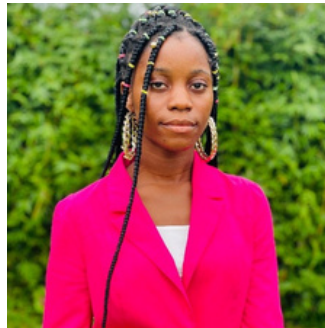


PHOTO COURTESY OF
DEBRA GONKPAH '26

Debra Gonkpah '26 is a SHE CAN (Supporting Her Education Changes A Nation) scholar, an activist, and the founder and executive director of WeCan Liberia, a non-profit organization based in Liberia that is inspiring the Liberian dream of sustainable development. She is also a 2023 Davies Project for Peace and SHE CAN Make A Change Grant Award recipient. She is currently a junior majoring in International Relations on a thematic track of foreign policy and diplomacy. She is from Liberia, and believes that a better world is possible if we can show more compassion for one another, and that starts in the classroom. Over the summer, she interns at TRIBE, a design and entrepreneur company, as their analyst.



IR WEEK HIGHLIGHTS MAJORS AND THEIR ACCOMPLISHMENTS, CONT'D

Between them, they have studied abroad in off-the-beaten-path places, were awarded prestigious scholarships and grants, founded NGOs, bridged Arts and Sciences and Management, served as cadets in ROTC, and interned in the US and abroad. They know how to avail themselves of resources on and off campus and are preparing for impactful careers.

Hats off to Caroline Corbett '26, Debra Gonkpah '26, Grace Kim '25, and Gracyn Shaw '25.



PHOTO COURTESY OF
GRACE KIM '25

Grace Kim '25. Grace is a senior in the class of 2025 pursuing a double major in International Relations and Global Management.

This past summer, she interned at Deloitte as a Business Technology Analyst in their government consulting practice. She was able to secure this internship through the amazing alumni network at Bucknell. She met with many alumni, both in person and virtually and discovered a sophomore program that she was able to be a part of. Everyone she talked to was incredibly helpful and willing to have genuine conversations. The interview process was one week, with two rounds of interviews: one day with one behavioral and one case, and the second round was an in person interview. She sought out the career center to get her resume reviewed and to receive help with mock interviews. During the internship, she learned many soft skills, such as teamwork, communication, and time management. She also learned more about GenAI and the process of working with government clients.

She also studied abroad in Australia and Singapore, and got to explore cities in Australia and travel to many countries in Southeast Asia. She chose this program because it allowed her to live in two very different areas of the world in one semester, and allowed her to fulfill classes and credits while also getting work experience abroad. The highlights of her experience were going to the beautiful beaches in Sydney after class and being able to travel around countries in Southeast Asia, such as Indonesia, Thailand, and Malaysia. She learned a lot about the global community, Australian history and culture, and global business practices, while also becoming more exposed to different cultures, foods, and ways of living that were eye opening and a life-changing experience. She also enjoyed working for Allianz Trade in Singapore, where her coworkers truly helped her navigate working in a new environment and office culture in an unfamiliar, global environment. It helped solidify

her interest in one day working abroad sometime in my career. Her advice to anyone would be to go abroad if they can. Studying abroad was one of the best decisions she made in her Bucknell career.



PHOTO COURTESY OF
GRACYN SHAW '25

Gracyn Shaw '25. Gracyn Shaw is currently a senior at Bucknell, triple majoring in International Relations, Russian, and Classics. She is also a cadet in the Army ROTC program, serving as the Battalion Commander for the fall semester. She has studied abroad in Bishkek, Kyrgyzstan in the summer of 2022, and interned at the US Special Operations Command Europe Information Operations Division in Germany, providing support to Ukraine. She also has interned at the Foundation for the Defense of Democracy in the Russia Division, providing research about Russian disinformation operations and cyber capabilities last spring semester, and this past summer she worked at the US Army Cyber Command with the 11th Cyber Battalion on Cyber and Electromagnetic Activities (CEMA). Gracyn will be commissioned as an Army officer this May and hopes to branch into Military Intelligence or Cyber Operations. She says her biggest advice to underclassmen is to go to every event available to students, and to not be afraid to talk to people. If someone is talking at Bucknell, they are passionate about their subject and want to share their knowledge with the next generation of leaders, so they are more than happy to talk. Much of her success in college is due to her professors, who have pushed her to think outside of her own perspectives and to see the world in different ways, which is why she believes IR students should prioritize taking classes that interest them and will bring in a new way of looking at things.

OF NOTE: CAMPUS NEWS & EVENTS



Journalist Yamiche Alcindor Speaks About Reporting and Politics

Alcindor shared the history of her journalism career as the first speaker in Bucknell's 2024-25 Forum series, which is focused on the theme "World in Transition." Following a private question-and-answer session with students, she delivered a keynote address entitled "Truth in Journalism: Reporting on Politics and Identity in America" on Sept. 24 in the Weis Center for the Performing Arts.

Bucknell Formalizes Partnership with Matriculate to Aid Access for Underserved Students

Bucknell University has entered into a formal agreement with Matriculate, a national nonprofit organization that helps high-achieving students from historically underserved communities navigate the college admissions process. Through this new partnership, Bucknell has committed to meeting the full demonstrated financial need for at least two Matriculate students admitted to the University.



Comedian W. Kamau Bell Discusses Political Division Comedian

As the second speaker in Bucknell's 2024-25 Forum series, which is focused on the theme "World in Transition," Bell hosted an intimate gathering with students and later joined President John Bravman on the evening of Oct. 22 on the Weis Center for the Performing Arts stage for a conversation that explored everything from the changing media landscape, the role of comedy in politics and how to respond to an increasingly polarized political landscape.



WISHING YOU A
HEALTHY AND HAPPY
2025!
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*Find us on
the web!*

Interested in supporting the mission of the International Relations Department? We'd love to hear from you. Send your updates and/or your short submissions on projects or perspectives

The IR Matters! newsletter highlights events and people in the Bucknell IR community. The publication appears once a semester and welcomes feedback and submissions from students, alumni, and faculty.